

Summary of Cabinet's Budget Proposals 2018/19 to 2021/22

					2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
BUDGET DEFICITS PRIOR TO CABINET'S BUDGET PROPOSALS					27	896	2,312	2,775

SAVINGS PROPOSALS (including any up-front development costs)	No.		Capital Investment	Reserves Funding	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
		A THRIVING & PROSPEROUS ECONOMY						
		Key Regeneration & Infrastructure Projects						
	1	Heysham Gateway - Site Improvement Works	£1,040M	£320K	320	Savings will be subject to the outcome of further work/business cases, to be reported for consideration in 2018/19.		
		Environmental Sustainability						
	2	Solar Farm Design and Business Case Development		£50K	50			
		AMBITIOUS & FORWARD-THINKING COUNCIL						
		Best Use Of Digital & Other Technology						
	3	Waste Collection Management Systems (to achieve scheduling efficiencies)		£100K	138			
	4	ICT Network Performance Monitoring and Improvement		£30K	30	(6)	(6)	(7)
	5	Extension of CCTV to Public Buildings (security savings)	TBC		(17)	(25)	(26)	(26)
		Financial Resilience, Making Best Use of Resources						
	6	Extension of Cable Street Car Park	£35K		(9)	(16)	(16)	(16)
	7	Extension of Half Moon Bay Car Park	£60K		-	(17)	(17)	(18)
	8	Management of St.George's Quay Car Park			(10)	(15)	(16)	(16)
	9	Vehicle Fleet Review	£107K		(27)	(11)	(12)	(12)
	10	Review of Council Tax Discounts and Exemptions (since approved)			-	(92)	(94)	(96)
	11	Room Hire / Events Review			-	(10)	(17)	(17)
	12	Registry Office Review			-	(27)	(27)	(27)
	13	Other Land & Buildings Review			-	Savings will be subject to the outcome of further work/business cases, to be reported for consideration in 2018/19.		
	14	Morecambe Concessions Review			-			
	15	Accommodation Review			-			
	16	Depot Relocation			-			
	17	Williamson Park Facilities Expansion - Design & Business Case Development		£210K	210			
		Designing Organisation to Respond to Needs						
	18	Repair and Maintenance of Corporate Property (savings on reactive m'tce)			(82)	(42)	(41)	(43)
	19	Rationalisation of Organisational Development Capacity (currently vacant posts)			(77)	(78)	(79)	(80)
	20	Bulky Waste Collection - Service and Charging Review			(20)	(20)	(21)	(21)
	21	Continuation of Internal Audit Collaboration & Restructure			(26)	(11)	(11)	(9)
	22	Revenues & Benefits Shared Service Savings			(45)	(45)	(45)	(45)
	23	Extension of Charging for Planning Services			(5)	(5)	(5)	(5)
	24	Financial Processes - Efficiency Review			-	Savings will be subject to the outcome of further work/business cases, to be reported for consideration in 2018/19.		
	25	Insurance Review			-			
	26	Access to Services (including Opening Hours) Review			-			
	27	Mail Services Review (reducing need, hybrid mail systems, distribution)			-			
	28	Development of Business Cases for Local Authority Trading Companies (LATCs)			-			
		- Salt Ayre		£75K	75			
		- Commercial Waste & other Environmental Services operations			-			
		Sub Total	£0.202M	£785K	505	(420)	(433)	(438)
		Funding From Reserves			→ (785)			
		Net Savings			(280)	(420)	(433)	(438)

INDICATIVE NET (SURPLUS) / SAVINGS TO BE IDENTIFIED C/FWD	(253)	476	1,879	2,337
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INDICATIVE NET (SURPLUS) / SAVINGS TO BE IDENTIFIED B/FWD				(253)	476	1,879	2,337
GROWTH PROPOSALS	No.		Reserves Funding	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
	A THRIVING & PROSPEROUS ECONOMY						
	Inclusive Growth, Skills & Economic Development						
		Business and Skills		40	-	-	-
		Marketing		75	-	-	-
		Inclusive Growth		22	12	-	-
	29	Community Wealth Building	£31K	23	2	2	2
		Archaeological Site Specialist Consultancy & Funding		25	50	-	-
		Morecambe Area Action Plan		-	50	-	-
		Morecambe Bay Collaborative Projects		25			
	30	Museums Development Plan (early recruitment of Museums Manager)	£17K	17	-	-	-
	CLEAN & SAFE NEIGHBOURHOODS						
	Stewardship of Public Space						
	31	Improving Public Realm - Cleansing/Enforcement	£153K	58	79	16	-
	AMBITIOUS & FORWARD-THINKING COUNCIL						
	Best Use Of Digital & Other Technology						
	32	Legal Case Management System (to help modernisation of service)		20	4	4	4
	33	Access to Council meetings - Audio Recording of Meetings		4	4	4	4
	Designing Organisation to Respond to Needs						
	34	Commercial & Digital Leadership Capacity (Assistant Chief Executive post)	£180K	71	109	-	-
		Potential Costs re above (pension/redundancy)	£29K	-	29	-	-
	35	Review of Council Constitution - modernising governance	£20K	20	-	-	-
	36	Improving Learning and Development - through digital approach		17	17	17	18
	37	Improving Learning and Development - supporting staffing capacity needs		25	36	38	40
	38	Re-investment of Planning Fee Income for Service Improvement (net growth)		-	-	-	-
Total Growth			430	442	392	81	68
Less Funding from Reserves			→ (189)	(219)	(18)	(2)	
Net Cost of Growth				253	173	63	66
REMAINING NET SAVINGS TARGET				0	649	1,942	2,403

FOR NOTING: TOTAL FUNDING FROM RESERVES ALLOWED FOR

	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
Funding for Feasibility Studies/Business Cases	(785)			
Funding for One-Off Growth Proposals	(189)	(219)	(18)	(2)
	(974)	(219)	(18)	(2)
Cumulative Total			(1,213)	

In addition to the proposals listed, during 2018/19 other reviews currently on hold (such as Job Evaluation/Pay & Grading) will be revisited.